Cash Flow Statement

(all amounts in Euro thousands)		Group		Company	
		Year ended 2016	31 December 2015	Year ended 3 2016	1 December 2015
	Notes	2016	2015	2016	2015
Cash flows from operating activities					
Cash generated from operations	29	275,283	237,641	41,840	29,357
Income tax paid	-	-6,065	-18,128	-326	-798
Net cash generated from operating activities (a)	-	269,218	219,513	41,514	28,559
Cash flows from investing activities					
Payments for property, plant and equipment	11.12	-148,294	-172,465	-20,115	-16,420
Payments for intangible assets Proceeds from sale of PPE, intangible assets and investment property	13 29	-2,262	-1,011	-1,080 220	-224 356
Proceeds from dividends	27		2,218		
Payments for acquisition of subsidiaries, net of cash acquired	20	5,266	2,210	28,579	55,012
Payments for investing in associates and joint ventures	30	-11,781	-	-	-
Share capital (increase)/decrease in subsidiaries		-84,953	-400	-	-
Share capital increase in associates and joint ventures		-	-	-18,000	1,180
Net proceeds/(payments) from the sale/(acquisition) of available-for-sale financial assets		-2,234 2,128	-1,836	2,128	- -1,836
Interest received		1,059	1,767	24	52
Net cash flows (used in)/from investing activities (b)	-	-240,047	-170,422	-8,244	38,120
Net cash flows after investing activities (a)+(b)	-	29,171	49,091	33,270	66,679
Cash flows from financing activities		,			
Proceeds from non-controlling interest's participation in subsidiary's establishment		-	35	-	-
Payments for shares bought back	22	-25,193	-	-25,193	-
Proceeds from sale of treasury shares	22	436	638	436	638
Proceeds from government grants		-	227	-	-
Interest paid		-64,713	-56,318	-23,774	-22,441
Dividends written-off and paid to the Greek State		-24	-36	-24	-36
Dividends & reserves paid to shareholders		-25,243	-25,316	-25,243	-25,316
Dividends paid to non-controlling interests		-5,281	-5,635	-	-
Acquisition of non-controlling interests		-	-10,591	-	-
Proceeds from borrowings		674,505	396,812	220,601	93,421
Payments of borrowings		-511,820	-370,366	-177,906	-121,862
Net cash flows from/(used in) financing activities (c)		42,667	-70,550	-31,103	-75,596
Net increase/(decrease) in cash and cash equivalents (a)+(b)+(c)		71,838	-21,459	2,167	-8,917
Cash and cash equivalents at beginning of the year	21	121,733	142,946	8,626	16,971
Effects of exchange rate changes		-13,861	246	425	572
Cash and cash equivalents at end of the year	21	179,710	121,733	11,218	8,626

The primary financial statements should be read in conjunction with the accompanying notes.